

## 1 Salar Bank IS AT THE EVERYTHING WE DO.

OUR MISSION:

LA MAGIE DES FLEUT

OUR VISION:

COA Youth & Family Centers nurtures children, supports families, and builds strong and resilient communities - one child, one family, one community at a time.

To provide children-centered, family-focused, communityconnected opportunities that expand possibilities, change lives and build futures.

OUR VALUES:

Children-first, Family-focused, Communityconnected, Collaborations, Commitment, Empowerment.



## FROM THE EXECUTIVE DIRECTOR

#### Dear COA family and friends,

As I summarize my thoughts in this, my second opportunity to share an Executive Director's letter with you, I feel a deep sense of humility. Humility allows us to get in touch with our limitations and understand the areas of our lives where we need help from others, and more importantly, where we need to help others. If 2021 has accomplished anything, it has shown me we need one another and we are so much better together.

With that being said – WOW! What a year! If I had to describe 2021 in one word, as it relates to COA, that word would be "RESILIENCE". Resilience is defined as: the capacity to recover quickly from difficulties, bounce back, and the ability to cope with stress and adversity. Yes, my COA Family and Friends, 2021 was far from a day at the beach. Like almost every other organization in the world, we experienced setbacks and difficulties such as staffing shortages, impacts of the recession, balancing increased needs with declining funding, and of course COVID-19. But, through it, all COA remained resilient! I cannot say enough about the dedication of our amazing staff, board and key stakeholders. While many organizations completely shut down or reduced their hours and programs, COA was resilient and worked hard to accommodate our frontline and essential workers and their families – even going so far as to extend our hours at some locations where the need was great and at our own expense.

COA performed well in 2021. By regarding our fiduciary responsibilities as one of the most critical functions during this unpredictable time, we were able to keep our expenses low, giving us the opportunity to address some much-needed delayed maintenance projects, including a new HVAC control system at the Goldin Center and a new well as at Camp Helen Brachman. For the first time in over 2 years were able to host a resident and family camp with almost 200 attendees.

Maintaining the health, mental wellness, and morale of the men and women of COA was also a key factor for our success in 2021. With the assistance of a PPP loan and ARPA funding, COA was able to remain open and provide programs and services throughout 2021, however; not only did this funding help COA remain open during COVID, it also provided the opportunity for COA to create and implement a new compensation structure and strategy. This new strategy included raising our minimum wage so that we could be more competitive in the marketplace, providing retention bonuses, and addressing instances of wage suppression for tenured staff.

So what's next for COA? The goal for COA is neighborhood stabilization. People would be more likely to remain in their neighborhoods and add value to them if the fundamentals they deemed to be important (like affordable housing, safe neighborhoods, quality childcare, and afterschool programming) and the opportunities to thrive were present. COA wants to bring those fundamentals to the communities we serve and help develop the opportunities that encourage residents to stay.

So how do we do this? 1). We accomplish this by applying the COA settlement house service delivery model to design programs and services. 2). We become firmly connected to the communities we serve through community outreach and engagement efforts and 3). We must make sure our community engagement and outreach efforts; reinforce a shared positive vision, harness the community's existing assets, effectively use outside resources, assign ownership and agency and most importantly be intentional.

COA will continue to pursue opportunities supporting COA's vision: To provide child-centered, family-focused, communityconnected opportunities that expand possibilities, change lives and build futures – resulting in neighborhood stabilization, because COA's mission is to nurture children, support families, and build strong and resilient communities – one child, one family, one community at a time.

So as we close the book on 2021, let's take all of its lessons—good and bad—and use them as the prologue for 2022, remembering while we learn from the past, if we remain **"resilient"**, we can determine how the story ends.

Respectfully Submitted,

Charlotte Cannon-Sain Executive Director #IIWII

## EMPOWER Early Child Development Programs

COA's Early Childhood Development programs take a holistic, family-centered approach where young children and caregivers have the support they need to thrive.

## COA's Burke and Riverwest Early Education Centers (EECs)

provide a nurturing environment where children ages six weeks through six years learn and develop key skills to help them grow academically, socially, and emotionally through hands-on learning experiences.

In 2021, COA's Burke EEC, located in Milwaukee's Amani neighborhood, became NAEYC\* accredited. We are proud to provide Milwaukee families with high-quality early learning opportunities at our two NAEYC accredited childhood centers.

"COA's Early Childhood Development programs take a holistic, familycentered approach where young children and caregivers have the support they need to thrive!"

\* National Association for the Education of Young Children.

#### By the numbers:



of children showed an improvement in their motor skills.





of children showed an improvement in their cognitive skills

of children showed an improvement in their social-emotional skills



#### HIPPY Home Instruction for Parents of Preschool Youngsters

empowers parents as their child's first and most important teacher while improving preschool development and school readiness for young children.

"HIPPY is not just a program, it helps us to grow in many ways as parents, especially for first-time parents, and is also helpful for spending quality time with kids."



#### **COA's Samson Family Resource Center**

COA's Samson Family Resource Center provides free, drop-in programming for parents and their children (ages 0-5) that includes independent playtime, storytime, art projects, and field trips while providing support to parents.

"COA's FRC is very important to moms like me and it has such an impact on our children. It's the perfect place for your child to grow and understand everything around them."

# COMMITT

### **Youth Development Programs**

COA's Youth Development Programs provide Milwaukee youth opportunities to thrive in a supportive environment where they are empowered to realize their greatest potential.

## COA's Youth Development Centers in Milwaukee

COA provides after-school and summer programming for youth (6-18) at our Goldin and Riverwest Centers and six Milwaukee Public Schools' Community Learning Centers (CLCs). Through COA programming, youth develop socially, academically, emotionally, physically, and civically.

#### How do COA's Youth Development Programs make an impact?

"Martin was a first-year participant at our CLC and impressed staff with his intelligence and ambition. When Martin completed his homework, he volunteered to go help other students with theirs. He said when he grows up he wants to help others to become successful."" – Markevan, CLC Site Coordinator

#### By the numbers:



100%

of youth ages 12+ improved on understanding why it's important to do well in school





97%

of youth ages 6-11 improved on having goals/ plans for their futures

## **94%**

of youth feel more aware of STEM content and disciplines after completing the Kohl's Explore Your Future program!



## **COA's Camp Helen Brachman**

Camp Helen Brachman provides youth and families with transformational experiences. At camp, youth experience the wonders of nature, make life-long friends, and gain confidence as they learn new skills.

#### What are parents saying about Camp Helen Brachman?



"Thank you to everyone at Camp Helen Brachman for helping Lila make the best camp memories! She's already excited to come back next summer!" -CHB Parent







"Camp lets the kids take time away from the city and their electronics, and find out nature and outdoor activities can be super fun." -CHB Parent

# COLLABORA

## **Community Development Initiatives**

COA's community development initiatives provide families with the resources they need to thrive while providing residents opportunities to drive transformational change in their communities.

## Amani Community Programming

COA's community development efforts in Milwaukee's Amani neighborhood empower community members while creating a stronger and more connected community.

432

Residents attended COA's fifth annual Safe Summer Kickoff event in Moody Park. COA partnered with the Milwaukee Health Department to administer COVID-19 testing and vaccinations at COA's Goldin Center.



**450** 

Attended our back-to-school event, Beyond the Bookbag this August, where we donated 500 Backpacks. Local Milwaukee artist Tia Richardson collaborated with COA staff and participants to paint welcoming murals at COA's Goldin Center.





## Riverwest Community Programming Skyline Music Series Returns

For over ten years, COA's Skyline Series has been one of COA's most popular Riverwest community events. This year, Skyline made a full return to COA's Kilbourn-Kadish Park and brought the Milwaukee community together once again to enjoy great music, family fun, and Milwaukee's beautiful skyline.

## people enjoyed seven weeks of concerts at the Selig-Joseph-Folz Amphitheater

community organizations and local vendors joined the Skyline fun



Milwaukee food and drink vendors provided great food, beer, and treats



local event sponsors helped make it all possible

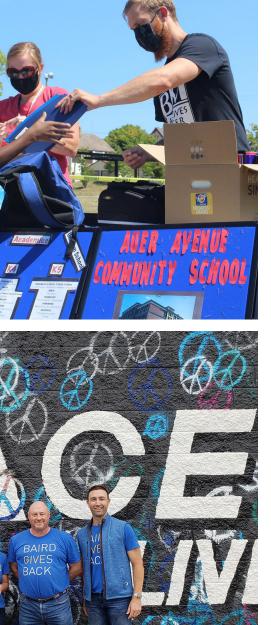
Thank you to all the vendors, community organizations, COA staff, volunteers, and our sponsors, for making this Skyline Series one to remember. A special thank you to Faymous Sound and this year's bands: The Kal Bergendahl Project (KBP), Extra Crispy Brass Band, Betsy Ade & The Well Known Strangers, James Dallas Trio, De La Buena, Screaming Cucumbers, Urban Empress, and the UrbanItes



### **COMMUNITY DEVELOPMENT PARTN**

COA works in collaboration with local residents, community-based organizations, corporations, supporters, and volunteers to provide critical wraparound programming and services to best support children, families, and communities.

Effective and transformational community development requires a network of agencies and residents working together. Thank you to: Advocate Aurora Healthcare, Amani United Neighborhood Association, Doris Duke Charitable Foundation, Children's Wisconsin, Dominican Center, Employ Milwaukee, Feeding America, Friends of Moody Park, Hunger Taskforce, Milwaukee Public Schools, Northwestern Mutual, Safe & Sound, and United Neighborhood Centers of Milwaukee. We are proud to be part of this collaborative team.



## **IERSHIPS**

Program Partner Spotlight: **The National Council of Jewish Women-Milwaukee** (NCJW-Milwaukee)

**NCJW-Milwaukee** is a proud partner and supporter of COA's Home Instruction for Parents of Preschool Youngsters (HIPPY) program. NCJW's incredible partnership and leadership helped bring HIPPY to Milwaukee 25 years ago and continues to be essential to program implementation today.

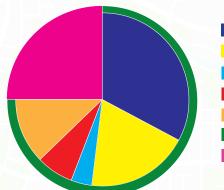
"The first year HIPPY was brought to COA with the support and help from NCJW, I was one of the first HIPPY parents with my daughter, Alicia. NCJW is instrumental to the success and work that HIPPY does at COA. We wouldn't be here without them." - Jessica Namaste, COA's HIPPY Program Director & Former HIPPY Parent

NCJW was selected as the 2022 Community Star Award Winner at COA's "Night with the Stars," fundraiser in recognition of their continued support of HIPPY. We are grateful for all the incredible partnerships that help make COA's work possible.

## FINANCIALS

#### ANNUAL OPERATING REVENUE

Contributions and Grants	\$2,995,717	39.9%
Program Service Fees	\$1,913,809	25.5%
Government Grants	\$2,077,563	27.7%
United Way	\$475,924	6.3%
Special Events	\$48,856	0.7%
Total Annual Operating Revenue	\$7,511,869	100.0%



#### **EXPENSES BY PROGRAM**

Early Childhood Education	\$2,297,814	33.4%
Youth Development	\$1,298,337	18.9%
Family Support Services	\$259,168	3.8%
Camp	\$459,808	6.7%
Community Services	\$841,835	12.3%
Total Program Expenses	\$5,156,962	75.1%
Total Management & Fundraising	\$1,713,341	24.9%
Total Annual Expenses	\$6,870,303	100.0%

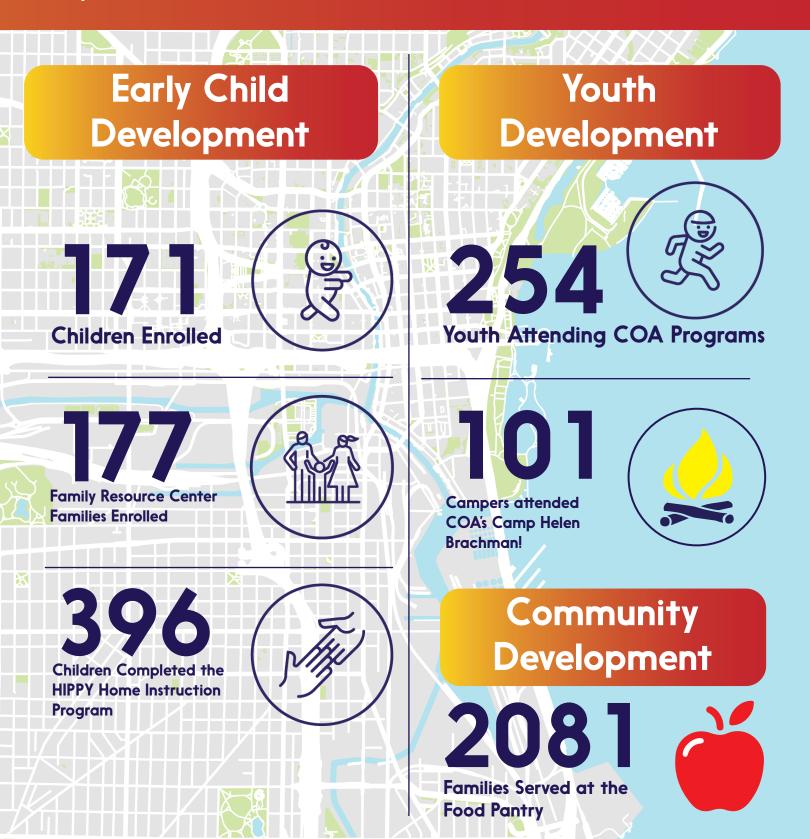
## **Charity Navigator**



Charity Navigator has awarded COA its highest 4-star rating for the 17th consecutive year for financial transparency and quality of programs and services. COA is Charity Navigator's highestrated human services agency in Wisconsin, and the third highestrated non-profit in Wisconsin!

## **COA at a glance** A by-the-numbers look at COA's

impact in Milwaukee: 2021-2022



## DONORS

#### Visionaries (\$25,000+)

**American Family** Insurance **Bader Philanthropies Brady Corporation** Foundation, Inc. Elizabeth S. & Mary Brauer **Burke Foundation** City of Milwaukee. Department of **City Development** Chortek Estate Daniel M. Soref Charitable Trust Forest County Potawatomi Foundation Greater Milwaukee Foundation "ELM II Fund"

Children playing in Kadish Park for HIPPY Family Fun Day.



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#### Patrons (\$10,000 - \$24,999)

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Summer fun with COA's Family Resource Center.

Loyal D. Grinker Restricted **Endowment Fund** Kahler Slater Patricia Keating Kahn and Charles Kahn Mary and Ted Kellner Shannon Corallo and Andrew Komisar Margie and Thomas Krauskopf Grace and John Lover Erin and Max Mann Cheri and Kevin McCourt Christine and Randy McLaughlin **Bruce Newman** Faith Stockhausen and Tim Nichols Rhonda and Gregory Oberland Old National Bank Laura Peracchio and Daniel Eder Cathy Procton Julie Ragland and Russell Grabszyk Alicia and Bryan Sadoff SaintA Joshua and Beth Smith Social Development

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A child "graduates" from COA's Burke Early Education Center.

Libby Wigdale William Stark Jones Foundation Kim Wynn

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#### In-Kind Gifts:

Anna Arroyo Altius Gymnastics Academy AON Risk Services Central, Inc. Assocation Acumen LLC Briggs & Stratton LLC Jessica Carroll CliftonLarsenAllen Karen RitchieCrivello Dan Dan, LLC Direct Supply Foundation, Inc. Jill Dittrich DreamBikes Merzy and Russ Eisenberg Gamma Pi Sigma Brett Garceau Mark Gengler Barbara Gibbs Tom and Susie Hendricks Hometown Heroes Shayla Jackson Kahler Slater Kerns Carpet One Kiwanis Club of North Shore Milwaukee Komatsu Mining Corp. Group Colleen Kramer Sandy and Jonathan Krovitz Kellv LaBarr Milwaukee Admirals Milwaukee Brewers Community Foundation, Inc. Karen and Alan Peck Katz Ronald McDonald House Charities Sadie Rudnitzki Shorewood High School United Way of Greater Milwaukee & Waukesha County

#### Gifts to COA were made...

In honor of: Barbara Heilbronner **Betsy Harwood** Brian Hugh Hoffman Dan Einhorn Debbie Baran Derek K Eve Eiseman Jack Jacobson Jon Berlin, MD Karen and Charlie Schudson Karl Mueller Lexie Segal Marin Groopman Marti Wronski Matt Kleine Mona Schudon Nancy Farino Pat Baer Rebecca Alt Sarah Nanez Thomas Paul Schneider Todd Johnson Tom Flanaaan Tom Krauskopf Tony Giuffre

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#### **Endowment Funds**

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## Greater Milwaukee & Waukesha County

United Way of Greater Milwaukee & Waukesha County helps increase the capacity and efficiency of our programs and program partners by providing technical assistance and training, and connecting organizations with volunteers and other resources. COA is grateful to work alongside over 200 community nonprofits to collaboratively improve health, education, and financial stability with support from United Way of Greater Milwaukee & Waukesha County.

#### A special thanks to the COA staff who contributed to the United Way Giving Campaign in 2022:

Rebecca Alt Emily Bodilly Charlotte Cannon-Sain Keegan Flynn Natalpha Hampton Tamar Hampton Deborah Hertig Julie Hoffmann Sherron Idom Valerie Jackson Jorge Juarez Deborah Kersting Kelly LaBarr Alejandra Loeza Markevan Love Laura Lysaght Araceli Martinez Andrez McBride Kalin McKean Betsy Mitchell Dara Moore Jessica Namaste Lina Nguyen Morgan Oldenburg Mildred Olson Justice Parker Lorenzya Polnitz Marisol Rocha Brenda Saavedra Juanita Savage John Schoneman Betsy Schwartz Brion Shapiro Veronica Silva Katherine Taff Carmen Therriault Nicole Thompson Joseph Trevino Brad Van David Waldo David White Diablo Williams Leslie Woodruff Deborah Wright Jasmine Zhao

## HOW CAN YOU HELP?

IVE UNITE

## VOLUNTEER

Over the past year, COA hosted various volunteer groups who have generously donated their time to assist our programs and events. Their hard work, support, and dedication to service directly impacted the lives of COA participants, families, and staff.

"COA is doing amazing work in Milwaukee by providing support, stability, and educational resources to kids. I love COA's mission, and volunteering with them is a tiny way I can help them realize that mission. Organizations like COA are doing the real work needed to make Milwaukee a better place, and they can do an even better job with our support." -Volunteer with Milliman IntelliScript

Contact Emma Fredrickson at efredrickson@coa-yfc.org to learn more about COA's volunteer opportunities.

#### Mark Your Calendars for Upcoming COA Events:

#### Family of the Year:

Tuesday, November 1, 2022, 11:30 am – 1:30 pm. Italian Community Center Learn more at coa-yfc.org/foty

#### Annual Gala 2023: April 1, 2023

Skyline Music 2023: July 11 - August 22, 2023

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#### Donate now:



#### LOCATIONS

Administrative Office 909 E North Ave Milwaukee, WI 53212

**Riverwest Center** 909 E Garfield Ave Milwaukee, WI 53212

**Goldin Center** 2320 W Burleigh St Milwaukee, WI 53206 **Camp Helen Brachman** 9341 Asbury Dr Almond, WI 54909

Community Learning Centers Auer Avenue School Doerfler School Hopkins-Lloyd School Lincoln Center of the Arts O.W. Holmes School Westside Academy **Parks** Kilbourn-Kadish Park Moody Park

#### CONTACT US

**O** 

414-263-8383 coa-yfc.org @coayfc

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